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TIAN CHANG GROUP HOLDINGS LTD.

天 長 集 團 控 股 有 限 公 司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 2182)

PROFIT WARNING

This announcement is made by Tian Chang Group Holdings Ltd. (the "**Company**", and together with its subsidiaries, the "**Group**") pursuant to Rule 13.09 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**") and the Inside Information Provisions (as defined under the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571, Laws of Hong Kong).

The board of directors (the "**Board**") of the Company wishes to inform the shareholders of the Company and potential investors that, based on the preliminary assessment by the Board on the unaudited consolidated management accounts of the Group for the six months ended 30 June 2026 and the information currently available to the Board, the Group will record the revenue for the six months ended 30 June 2026, in the range of HK$170 million to HK$175 million, representing a decrease of approximately 33% to 31% comparing to the revenue of HK$254.2 million for the six months ended 30 June 2025. The Group is expected to record a loss before tax for the six months ended 30 June 2026, in the range of HK$30 million to HK$35 million, representing an increase of approximately 233% to 289% comparing to the loss before tax of HK$9.0 million for the six months ended 30 June 2025.

The Board considers that the expected increase in the Group's net loss is mainly attributable to the following factors:

1. ongoing uncertainties in the global business environment which have continued to adversely affect consumer sentiment and customers' purchasing decisions, resulting in weaker market demand and a reduction in order volumes for the Group's products, which in turn led to a decline in revenue; and

2. a decrease in gross profit margin as a result of lower sales and production volumes. As production volumes declined, fixed manufacturing overheads were absorbed over a smaller production base, resulting in an increase in the fixed overhead allocated per unit sold and hence an adverse effect on the Group's overall gross profit margin.

Looking ahead, notwithstanding the challenging operating environment during the first half of 2026, the Group has continued to invest in machinery for its integrated plastic solutions business to strengthen its plastic injection moulding capabilities, improve production efficiency and support the development of relevant products.

As disclosed in the Company's announcement dated 29 May 2026 in relation to the discloseable transaction concerning the acquisition of machinery, the Group acquired plastic injection moulding machines for use in its integrated plastic solutions business.

The Group has also commenced cooperation with certain new customers in relation to its integrated plastic solutions business, and certain related products are currently expected to progress towards mass production and delivery in the second half of 2026. Subject to market conditions, customer demand, production schedules and other relevant factors, these business opportunities may provide potential support to the Group's revenue performance.

The Board does not anticipate any material modifications to the Group's exposure to credit risk and liquidity risk, nor its financial stability, for the remaining financial year. The Board will endeavour to maintain diligent oversight of market conditions and promptly adjust the Group's strategic approach as necessary.

The Company is in the course of finalising the unaudited consolidated results for the six months ended 30 June 2026. The information contained in this announcement is based on the preliminary information available to the Board and the unaudited consolidated management accounts of the Group which has not been reviewed by the audit committee of the Board nor audited by the auditor of the Company. The information currently available to the Board has not been discussed with the auditor of the Company.

The interim results of the Group for the six months ended 30 June 2026 will be announced by the Group by the end of August 2026 in accordance with the required timetable under the Listing Rules.

Shareholders and potential investors are advised to exercise caution when dealing in the securities of the Company.

By Order of the Board
TIAN CHANG GROUP HOLDINGS LTD.
CHAN Tsan Lam
Chairman

Hong Kong, 22 July 2026

As at the date of this announcement, the Board comprises Mr. Chan Tsan Lam, Ms. Poon Po Han Lisa and Ms. Chan Yin Yan as executive directors; and Mr. Ng Chi Wai, Mr. Hung Chun Leung and Mr. Chan Bing Kai as independent non-executive directors.